

Strong, broad-based financial performance driving superior shareholder value

TOTAL NET REVENUES



\$32.9B

↑ increase of 10.5% in local currency and 6% in USD

GEOGRAPHIC REGIONS

Revenues and Growth in Local Currency



North America

↑ **11%**
\$15.7B

Europe

↑ **11%**
\$11.4B

Growth Markets

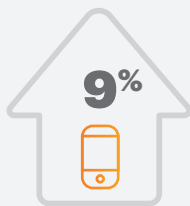
↑ **8%**
\$5.8B

OPERATING GROUPS

Revenues and Growth in Local Currency



Communications,
Media & Technology



\$6.6B

Financial Services



\$7.0B

Health &
Public Service



\$6.0B

Products



\$8.4B

Resources



\$4.8B

EPS (Adjusted)

\$5.34

↑ 11% increase from adjusted FY15*



* After adjusting FY16 GAAP EPS of \$6.45 to exclude gains on the sale of businesses (\$1.11 per share), and adjusting FY15 GAAP EPS of \$4.76 to exclude a pension settlement charge (\$0.06 per share).

RETURNING CASH TO SHAREHOLDERS



Strong free cash flow

\$4.1B

reflects a free cash flow to adjusted net income ratio of 1.1 (after adjusting GAAP net income of \$4.35B to exclude \$745M in after-tax gains on the sale of businesses)

Share repurchases

\$2.6B

Cash dividends paid

\$1.4B

\$2.20 per share, an 8% increase over prior-year dividend

OPERATING MARGIN

14.6%

↑ 10 bps increase from adjusted FY15*



* FY15 adjusted operating margin of 14.5% excludes impact of pension settlement charge (20 basis points).

BUSINESS DIMENSIONS

Approx. FY16 revenues



| | Revenues (\$ USD) | % of Revenues | Est'd % Growth in Local Currency |
|-----------------------|-------------------|---------------|----------------------------------|
| Strategy & Consulting | \$10B | 31% | Double-digit |
| Application Services | \$16B | 47% | Mid-single-digit |
| Operations | \$7B | 22% | Double-digit |
| TOTAL | \$33B | 100% | 10.5% |

"THE NEW" – DIGITAL, CLOUD, SECURITY SERVICES

Approx. FY16 revenues

\$13.5B*

approx. 40% of total revenues

| | Revenues (\$ USD) | % of Revenues | Est'd % Growth in Local Currency |
|-------------------|-------------------|---------------|----------------------------------|
| Digital services | \$9.5B | 30% | 30% |
| Cloud services | \$4.5B | | |
| Security services | \$0.7B | | |

* Revenues for "the New" include Digital-, Cloud- and Security-related services, net of estimated overlap

NEW BOOKINGS



\$35.4B

strong new bookings
increase of 7% in local currency