

Record performance with significant market share gains, driving superior shareholder value

TOTAL REVENUES

\$50.5B

⬆️ increase of 11% in local currency and 14% in USD

GEOGRAPHIC MARKETS Revenues and Growth in Local Currency



North America



Europe



Growth Markets

INDUSTRY GROUPS

Revenues and Growth in Local Currency

Communications,
Media & Technology



Financial Services



Health &
Public Service



Products



Resources



EPS (GAAP)

\$9.16

⬆️ 16% increase

EPS (Adjusted)

\$8.80

⬆️ 18% increase

excluding gains on an investment of \$0.36 in FY21 and \$0.43 in FY20

RETURNING CASH TO SHAREHOLDERS

Record free cash flow

\$8.4B

Free cash flow to (adjusted) net income ratio of 1.5

Share repurchases

\$3.7B

Total Cash returned

\$5.9B

Cash dividends paid

\$2.2B

\$3.52 per share, a 10% increase over prior-year dividends

OPERATING MARGIN

15.1%

⬆️ 40 bps increase

SERVICES*

Approximate FY21 Revenues

| | Revenues (\$ USD) | % of Revenues | Est'd % Growth in Local Currency |
|-----------------------|-------------------|---------------|----------------------------------|
| Strategy & Consulting | \$13B | 25% | 2% |
| Technology | \$30B | 60% | 13% |
| Operations | \$8B | 15% | 19% |
| Total | \$51B | 100% | 11% |

HIGHLIGHTS OF STRATEGIC PRIORITIES

Approximate FY21 Revenues

(includes overlap)

| | Revenues (\$ USD) | Est'd Growth in Local Currency | Revenues (\$ USD) | Est'd Growth in Local Currency | |
|------------|-------------------|--------------------------------|-------------------|--------------------------------|-----|
| Cloud | \$18B | 44% | Interactive | \$12.5B | 15% |
| Industry X | \$5B | 36% | Security | \$4B | 29% |

NEW BOOKINGS

\$59.3B

20% increase in USD

*Technology Services updated to include elements of Infrastructure Transformation & Migration, which were previously categorized within Strategy & Consulting