

FY2020 PERFORMANCE

Resilient performance reflects continued growth ahead of the market, strong profitability and record cash flow, driving shareholder value

TOTAL REVENUES

\$44.3B

increase of 4% in local currency and 3% in USD

GEOGRAPHIC MARKETS Revenues and Growth in Local Currency







INDUSTRY GROUPS

Revenues and Growth in Local Currency

Communications, Media & Technology

3% \$8.9B **Financial Services**



Health & Public Service

13[%] \$8.08

Products



Resources



EPS (GAAP)

\$7.89

7% increase

EPS (Adjusted)

\$7.46

↑ 1% increase excluding \$0.43 of gains on an investment

RETURNING CASH TO SHAREHOLDERS

Record free cash flow

\$7.6B

free cash flow to (adjusted) net income ratio of 1.6

Cash balance

\$8.4B

Increase of \$2.3B from the end of FY19

Share repurchases

\$2.9B

Total cash returned

\$5.0B

Cash dividends paid

\$2.0B

\$3.20 per share, a 10% increase over prior-year dividends

OPERATING MARGIN

14.7%

10 bps increase

SERVICES

Approx. FY20 revenues

	Revenues (\$ USD)	% of Revenues	Est'd % Growth in Local Currency
Strategy & Consulting	\$13 B	30%	Low single- digit decline
Technology Services	\$25 B	56 %	Mid single- digit growth
Operations	\$6 B	14%	High single- digit growth
TOTAL	\$44 B	100%	4 %

"THE NEW"-DIGITAL, CLOUD, SECURITY SERVICES

Approx. FY20 revenues

\$30B* approx.70% of revenues about 10% growth in local currency

	Revenues (\$ USD)	% of Revenues	Est'd Growth in Local Currency
Digital	\$23 B	52 %	10%
Cloud	\$12 B	28 %	13%
Security	\$3 B	7 %	26%

^{*} Revenues for "the New" include Digital-, Cloudand Security-related services, net of estimated overlap

RECORD NEW BOOKINGS

\$49.6B

10% increase in local currency